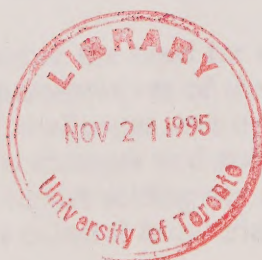


CADON
To
-A 56

ANNUAL REPORT

1993-1994

MINISTRY OF CULTURE, TOURISM AND RECREATION



Minister's Message

This has been a year of tremendous challenge and important change for all Ontarians.

As Minister of Culture, Tourism and Recreation, I have focused my ministry on meeting our government's agenda to renew our economy, create jobs, increase social equity and strengthen our Canadian cultural identity.

I am proud of what we have accomplished in partnership with our stakeholders. Our successes were achieved in the midst of the greatest economic challenges that Ontario has faced since the 1930s.

I am especially proud of our ministry's role in delivering about \$100 million jobsOntario projects to Ontario communities. This represents the equivalent of about 1,700 full-time jobs generated in communities province-wide.

During this period of fiscal restraint, we held the line in government grants when other jurisdictions were cutting back. We became more creative with our limited resources. We built new partnerships with industry, business and labour to develop a shared vision that bolsters the economic potential of our tourism and cultural industries.

In 1993-94, we launched the Tourism Sector Strategy to boost the industry and generate both income and jobs. Already Ontario's fourth largest export, tourism contributes \$17 billion to the provincial economy annually. Through this strategy, we've created a blueprint for government, industry and labour to work on a common agenda for tourism development. We've already started this exciting process with the establishment of the Ontario Tourism Council and our plans to improve Ontario's highway signage system and transform Niagara Falls into a gateway city for the province.

Among our accomplishments on behalf of tourism in our province, I was proud that our government announced the expansion of Metro Toronto Convention Centre and a new Ontario Place Forum.

We have also been busy addressing the need for a Cultural Industries Sectoral Strategy. For the first time, representatives of the various industry subsectors have come together to identify challenges and opportunities that will allow us to keep up with technological changes and stay on the cutting edge of the information super highway. A report setting out a plan of action to realize the economic potential of Ontario's cultural industries is expected later this year.

We renewed the Ontario Film Investment Program in 1993 with an investment of \$28.6 million over two years. This important incentive program provides investor rebates for Canadian television productions and feature films. OFIP ensures the continued growth and vitality of a key sector of our economy, while nurturing the creation of world-class products that are uniquely Canadian.

With the assistance of a \$3.7 million investment from the Ontario government, the Art Gallery of Ontario, an MCTR agency, secured a commitment for the Barnes Exhibit to visit Toronto -- a major coup for our province. We expect the event to generate out-of-town visitor spending of \$35 million and enhance Ontario's image as a travel destination. It will also create an estimated 1,000 jobs for the greater Toronto area.

Other highlights in supporting culture in Ontario include the establishment of the first Prix Trillium, to ensure recognition of Franco-Ontarian writers, and the Workplace Heritage Program, designed to recognize and protect the contribution of workers to Ontario history.

As well, I'm proud to say our Recreation Division worked hard to complete our policy to ensure full and fair access for women and girls in sport and physical activity as part of the government's overall equity framework.

These will be very exciting areas for us over the next few years. Our accomplishments set the stage for us to better serve our tourism, culture and recreation communities.

Throughout this fiscal year, my ministry has continued its commitment to our clients. The merger of the former Ministry of Culture and the former Ministry of Tourism and Recreation has only enhanced our effectiveness. Already, combining culture, tourism and recreation is allowing us to focus strongly on strategic development, while making the most of our ministry's resources.

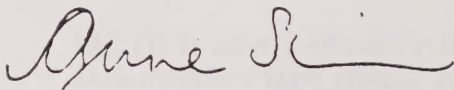
Plans to locate our Ministry in Niagara Falls and Toronto will only add to our ability to meet our province-wide demands. We will continue our high level of service to our stakeholders, clients and the people of Ontario.

In spite of some inevitable readjustments, we have continued to deliver to our clients and that remains job one.

All of us here at the ministry remember 1993-94 as a period of financial challenge and new horizons. We have proven that we can redefine our priorities and relationships to make the most of our resources. We look

forward to working together to ensure our social, cultural and physical well-being and to rebuilding Ontario's economy.

Sincerely,



Anne Swarbrick
Minister

Deputy Minister's Message

We are a ministry in transition. Over the past year, we've redefined ourselves to deal with the changing landscape of Ontario's economy. We have sought and found new and innovative ways of doing business.

MCTR is now a ministry that seeks partnerships to help communities and stakeholders take charge of their own economic development. Increasingly, we seek partnerships between the Ontario government, other jurisdictions, the private sector and our traditional stakeholders to develop and sustain our province's culture, tourism and recreation priorities.

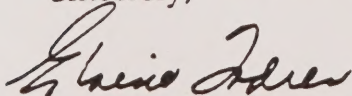
This is an exciting and challenging time for all of us who work here and one with positive consequences for the future. I am proud of the way our ministry has responded to the challenge of changing the way that we do business. Over the last year we have worked to support our agencies and stakeholders using our knowledge and skills to bring about innovation and development.

We will be calling on those skills again as the demands for many important services continues to grow across government. Getting the right balance is not easy when you are trying to control costs. We have had to rethink how we deliver programs and services while working in a climate of fiscal constraint. Our ability to rethink the way that we do business will continue to be important in the coming year as we prepare for our relocation to Niagara Falls.


It has been a challenging and sometimes difficult process, but the ministry has come out of it with a clearer definition of how it can best service its clients and the public, this year and beyond.

During the past year, we have never lost sight of our ministry values. Together we have what it takes to plan for the future because we have emerged as a stronger, more resourceful organization that is prepared to continue to offer the high level of service that the Ontario public has come to expect from us.

Sincerely,



Elaine Todres
Deputy Minister



Digitized by the Internet Archive
in 2022 with funding from
University of Toronto

<https://archive.org/details/31761114684582>

Ministry of Culture, Tourism and Recreation: An Overview

This year saw a tremendous area of new growth for our ministry.

1993-94 was a tough year as the effects of the recession could still be felt on communities across the province. Our Ministry found new ways to help Ontarians meet the serious social and economic challenges facing our province.

With fewer resources, we focused on programs and policies that sparked economic renewal, enhanced our social and physical well-being and strengthened our identity as Ontarians and Canadians.

Our key accomplishments include:

- Tourism Sector Strategy
- Cultural Industries Sectoral Strategy
- Niagara Gateway Project
- Full and Fair Access for Women and Girls in Sport and Physical Activity

Our annual report highlights these activities and other accomplishments of MCTR during the 1993-1994 fiscal year.

Culture

Partnerships for the Future

The Culture Division is responsible for creating policies and programs that support, promote and encourage an environment of excellence in partnership with the province's cultural agencies, individual artists, arts and heritage groups, libraries, communities, industry and labour.

The 1993-94 fiscal year saw many new and exciting initiatives. We established an Advisory Committee to help us develop a **Cultural Industries Sectoral Strategy**. Together, industry, government and labour worked to develop a strategy for the future of our cultural industries. This broad-based consultation is a first for this sector. By establishing cultural industries as an integral part of our changing economy, we plan to foster a more secure environment for artistic creativity and Canadian expression. We look forward to the completed report later in 1994.

Heritage Act

After much hard work and dedication, a working draft of the new heritage legislation was completed and distributed for stakeholder review in July 1993. We are pleased to say it closely followed the recommendations of the minister's advisory committee. Our work on the proposed act brought together traditional partners, such as Local Architectural Community Advisory Committees and historical societies, with other important stakeholders, including natural heritage groups, municipalities and developers. In the end, we felt we needed to go back to the stakeholders to ensure the legislation was appropriate and sound. All the various interests must be considered so that we can proceed with the best possible legislative package, even if it takes longer.

During the Heritage Act consultation, Aboriginal concerns were a main priority. In February, the ministry helped fund a province-wide First Nations' heritage conference in Thunder Bay. It was there that the Chiefs of Ontario began developing a First Nations heritage policy framework. As well, participants reviewed and commented on the draft of the proposed heritage legislation.

Libraries and Community Information Centres

The Minister expanded the First Nations Salary Subsidy program to include libraries in both the north and the south. We established a steering committee to make recommendations on an organizational framework governance structure for an Aboriginal Library and Information Service.

In 1993-94, our Libraries and Community Information branch powered onto the information highway when they launched INFO, a CD-ROM database, throughout the province. INFO contains the holdings of over 200 public and county libraries.

The ministry was able to maintain public library operating grants at the 1992-93 level. 1993-94 was a transition year for community information centre funding. We approved a new formula, based on participation in the electronic database -- Online Ontario. (Online Ontario was developed by a committee of CIC representatives and the Association of CIC in Ontario.)

Our Programs

We supported 197 community museums, 154 historical societies and 13 provincial heritage organizations and major heritage institutions. Altogether we processed approximately 1,000 grants to the arts and heritage community with \$13.5 million from Cultural Programs.

During 1993, our Culture Division recorded 679 previously unknown archaeological sites throughout the province. Most of these sites were found through the plans review process during private and public land development projects. This is a record number of archaeological sites in Ontario, bringing the entire total to well over 14,000.

Preserving Ontario's Architecture provided funding for 440 restoration projects in 103 municipalities throughout the province at a cost of \$600,000. These projects promoted heritage conservation and job creation in labour-intensive restoration.

We expanded the Trillium Book Award/Prix Trillium to ensure recognition of Franco-Ontarian writers.

The Theatre Development Fund was created to encourage the development of home-grown theatre in Ontario. In partnership with the commercial theatre community, support is being considered for such activities as script development, workshops and the transfer of productions from non-profit to commercial theatres.

Agency Highlights

- In 1993, Science North was awarded \$3.6 million towards the construction of an IMAX Theatre. The theatre will further the economic development of northern Ontario, create jobs, strengthen tourism and encourage more young people to continue their education and careers in science.

- A recent McMaster University study revealed that the **Royal Botanical Gardens (RBG)** provides an economic multiplier to the local economy that is five times its \$5 million annual expenditure. Another coup for the RBG came through its Cootes Paradise wetlands, which were included in the Remedial Action Plan for the revitalization of Hamilton Harbour.

The RBG is a major scientific and research institution consisting of 2,700 acres of formal gardens and areas of natural heritage. It also provides educational programs for all ages including: adult education, crafts, a research seed collection, art displays and concerts.

- In 1993, the **Ontario Science Centre (OSC)** received approval for a \$7.5 million grant/loan for the construction of an **Omnimax Theatre**. The OSC also saw the successful opening of the **Living Earth Exhibit** in July 1993.

- In February 1994, the **Art Gallery of Ontario (AGO)** successfully won the right to host the **Barnes Collection** with the aid of a \$3.75 million investment from MCTR. The well-known, yet rarely seen exhibit of impressionist paintings, will bring tremendous economic benefit to the province and the people of Ontario. The AGO is one of three North American and the only Canadian venue to host the collection. We expect the event to generate out-of-town visitor spending of \$35 million and enhance Ontario's image as a travel destination. It will also create an estimated 1,000 jobs in the greater Toronto area.

- The **Ontario Publishing Centre (OPC)** supported Ontario's book and magazine publishing industries with \$3.2 million in 1993/94 for a total of \$12.2 million since it was launched in 1991. The OPC has helped 52 book publishers and trade organizations and 96 magazine publishers with business investment grants to improve marketing, promotion, export, technology, product development and training. The OPC also continued the **Book Publishers Assistance Program**, in partnership with the **Ontario Development Corporation**, which supports \$2.6 million in loan guarantees and \$400,000 in interest subsidies for 23 publishers.

- In 1993, the province, through MCTR, announced an investment of \$28.6 million over two years to the **Ontario Film Investment Program (OFIP)** which is administered by the **Ontario Film Development Corporation**. OFIP is an incentive program that provides investor rebates of up to 20 per cent in eligible Canadian TV productions and up to 25 per cent in Canadian feature films. Only Ontario investors are eligible for OFIP rebates. The ministry also pledged \$2 million over two years to encourage performing arts and multicultural films and TV programming. The **Arts and Multicultural Fund** was also administered by the OFDC.

- In 1993, TVOntario established the Independent Documentary Fund for English and French Canadian independent film producers. TVOntario's annual Open House was a major hit with 26,000 people in attendance. TVO remains the largest foreign supplier and second supplier overall of instructional television programming to the U.S.

- In February 1993, the Royal Ontario Museum opened the Canadian Heritage Floor. This permanent display includes the Sigmund Samuel Canadiana Gallery of decorative arts, the Gallery of Indigenous Peoples and the Heritage Gallery of Canada's People.

- The Workplace Heritage Program, an annual grant program administered by the Ontario Heritage Foundation, was established to recognize and protect the contribution of workers to Ontario history. Funds are available for research, documentation and publication projects.

Commitment to Equity and Access

In 1993/94, we awarded almost \$2 million in support to Ontario's arts service organizations under the revised Arts Service Organization (ASO) Support Program. These funds were applied toward operating and service development support for ASOs. Of the 31 organizations awarded grants, 12 were new clients.

International Profile

Artists and arts organizations need international markets for their economic well-being and professional development. During the 1993/94 fiscal year, with the help of community consultations, we developed a new strategic plan to improve international cultural exchange and offer artists more options. We revised funding program guidelines and created strong working relationships with Canadian embassies and consulate staff. We also remained committed to our partnership with the Four Motors of Europe regions – Baden-Wurtemberg/Germany, Lombardia/Italy, Rhone-Alpes/France and Catalunya/Spain.

Tourism

Tapping the tourism potential

Tourism is a major economic player in Ontario and strengthening this industry was our main objective in 1993-94. We believe the key to meeting this challenge is a new strategy that increases competitiveness, creates jobs and positions the Ontario tourism industry for the next century.

That is why, in 1993, we launched the **Tourism Sector Strategy** – an industry-led initiative that provides a practical vision for economic growth. Our ministry was given the lead role in developing this strategy as part of the Ministry of Economic Development and Trade's (MEDT) Industrial Policy Framework.

The strategy identifies priorities that will make our tourism and hospitality industry more competitive. Through this strategy, we will help our government and tourism industry implement a comprehensive plan to recapture market share and establish Ontario as a premier destination for visitors from around the world.

We provided \$400,000 in funding and administrative support for the Tourism Sector Strategy. We were the facilitators; the industry was in the driver's seat, establishing the Ontario Tourism Council. Nearly 500 stakeholders, participated from all parts of the tourism industry across the province. The strategy sets out an industry vision for tourism in Ontario and outlines a number of goals, recommendations and action plans.

We received the final strategy from industry on February 3, 1994 and will be releasing its findings in the summer of 1994. Through this partnership with industry, we have created a vision that we can all be proud of.

New ways of doing business

In 1993-94, we also finished the pilot phase of a **Central Reservation and Information Service (CRIS)**, a reservation service available through 1-800-ONTARIO as well as through Ontario Travel Information Centres.

We invested \$2.5 million to develop a sophisticated system that offers toll-free one-stop shopping and high quality personal service that travellers in the '90s demand.

CRIS was launched on June 14, 1993 in Eastern Ontario. It has been an important developmental pilot project for leading edge tourism infrastructure in the province. It involves re-engineering our current travel information services by introducing new technology and implementing a new reservation service for travellers in Ontario.

After phase one of the pilot, CRIS had made 3,031 reservations at 153 different establishments, representing about \$325,060 in room revenue.

Eighteen travel information centres provide customized trip planning and travel counselling services. The upgrading for these centres continued in 1993-94 and will be completed in 1995. Through a jobsOntario Capital program, a further \$8 million has been allocated to build four new travel information centres in the key locations of Pigeon River, Sault Ste. Marie, Barrie and Fort Erie.

The new facilities will be fully accessible for travellers with disabilities and will include added parking, picnic areas and a larger lobby area with self-serve components and display space for the tourism industry.

1993-94 was the second year of the ministry's three-year SNO-TRAC program. The program, which includes \$14 million in jobsOntario funding, is a \$20.8 million investment partnership with the Ontario Federation of Snowmobile Clubs and other organizations which have contributed \$6.8 million to the effort. By the end of 1993-94, SNO-TRAC projects had created 210 person-years of work. The program's \$7.2 million investment in the first two years has helped leverage more than \$12 million in snowmobile trail expansion and upgrading projects.

As well, during 1993-94, we planned recommendations for improved Tourism Highway Signage throughout Ontario, which are expected to increase efficiency and industry satisfaction. Those recommendations were expected to be approved by the summer of 1994.

Resetting the jewel in Ontario's tourism crown

We forged ahead with plans to transform Niagara Falls into a tourism "gateway" to the province.

The Niagara Falls Gateway Project is intended as a catalyst for integrating tourism and regional economic development to support and advance the government's overall economic agenda and facilitate the development by the private sector of a major tourist attractor in Niagara Falls.

The project consists of a number of different initiatives. The first is the development of a temporary Niagara Gateway Festival Park on Murray Hill, which will include a Welcome Pavilion, outdoor amphitheatre for community events, a boardwalk and viewing stations overlooking the Falls. .

This temporary site is the first step in a community action plan to enhance the appeal of Niagara Falls. The plan will also address special events, improved transportation, tourist information, better services for visitors and the establishment of a Niagara Gateway Community Office.

This project will be implemented over the next two years.

Agencies help communities thrive

MCTR's tourism agencies create jobs, strengthen local economies and provide important tourism and leisure opportunities.

During 1993-94, we guided the expansion of the **Metro Toronto Convention Centre**. Construction on the centre's expansion will create 5,000 construction jobs and more than 8,000 new permanent jobs. The centre, which will be doubled in size, will be able to capitalize on demand and maintain its share of the growing North American exhibition market, generating more than \$2 billion in business activity over five years.

In September 1993, the Ontario government authorized an agreement with MCA Concerts Canada to build and operate a new and larger **Forum at Ontario Place**, to be opened in the spring of 1995. Construction will yield 300 jobs and annual ongoing seasonal operations will generate 482 jobs. Ongoing operations will generate \$41.3 million annually for the provincial economy.

The **Ottawa Congress Centre (OCC)** has completed a review of its marketing strategy and long term directions. The OCC is proceeding to implement the recommendations set out in its new strategic plan. Key goals include ensuring long term financial stability, effective marketing and efficient corporate practices. The OCC will work to establish partnerships and physical linkages to enhance the services it can provide to its clients.

Ontario's economy and jobsOntario

Our Regional Services staff in MCTR throughout the province were the front line workers in bringing our ministry's share of the government's jobsOntario projects to Ontario communities. To date, (for period 1992-93 and 1993-94) about \$100 million in jobsOntario project money has gone toward community economic development and construction of facilities for culture, tourism and recreation initiatives, including renovated theatres and community centres, heritage attractions, sports facilities, waterfront development and trail systems. Through jobsOntario projects, we have made a significant investment in local economies, generating about 1,700 person-years of employment province-wide.

Recreation

Advocating a safe, active, healthy lifestyle

We believe a strong recreation system is vital to this province. Active living helps ensure good health and a healthy population is our most valuable resource. We also understand and appreciate the role recreation plays in building self-esteem and leadership abilities in our youth and throughout our communities.

In 1993-94, we supported the Ontario Sports Centre Inc. with \$4,801,173 to provide office space, secretarial support and administrative services to over 50 provincial sport, recreation and fitness organizations across the province. This commitment also helped the centre's Sport Services Division to deliver leadership training programs to thousands of volunteer coaches, fitness leaders, board members and sport injury trainers/therapists as well as consulting services to 30 non-resident sport organizations, the FAME (Females Motivating Excellence) program and the Safety Resource Centre.

We also facilitated role model visits with groups of young people through the FAME program, reaching some 81,000 children and youth.

Safety is a key component of an active lifestyle. We produced a number of educational resources on injury prevention in cooperation with our provincial organizations, community and corporate partners. Of note, was a hard-hitting video called "No Second Chance" which highlights the dangers of careless snowmobiling and urges a "Ride Safe, Ride Sober" approach. Other programs included sun safety, bicycle helmets, "Wear the Gear," protective eyewear and fair play.

Enhancing equity through recreation

Fair and equitable access to sport, fitness and recreation programs, services and facilities for all Ontarians is an important foundation of community sport and recreation. The ministry is strongly committed to fostering access for those who face barriers to participation and involvement.

Full and fair access for women and girls in sport and physical activity was a key focus for our staff in 1993-94. We are proud of the work we did on the development of a new provincial policy to increase access to a full and equal range of opportunities for women and girls – sharing a vision of sport and recreation that would allow them to participate, compete and lead in a harassment-free environment.

We developed the **Full and Fair Access for Women and Girls** policy through extensive consultations with major sport and recreation organizations. Its key features include initiatives that promote co-operation within the sport and recreation community to increase the participation of women and girls at the provincial and community level.

To improve planning for specific communities, we funded studies to determine recreational preferences and opportunities for minority populations in Toronto and the access which Aboriginal People have for recreation services offered by the ministry.

The Ontario Community Active Living Program (OCALP) has reached over 600 communities across the province and educated over 5,000 community leaders in the benefits of an active living lifestyle. The program was managed by Participaction Ontario and enabled four community animators to travel the province facilitating community groups to collaborate together on physical activity promotion initiatives. Over 500 community active living initiatives have resulted from this program.

As well, the Recreation Division collaborated with a special Land Use Advisory Committee of the Parks and Recreation Federation on the public consultation process conducted by the Ministry of Municipal Affairs regarding the proposed directions for planning in Ontario. As a result of submissions and participation on committees, a number of important recreation interests will be reflected in the comprehensive set of policy statements and implementation guidelines currently being developed.

The Recreation Division also made a submission to the Royal Commission on Learning regarding the value of a physically active lifestyle and the importance of quality daily physical education in our schools.

Our Athletes

The recreation sector of our ministry has been especially proud of its role in Canadian sports over the past year. Our talented athletes remain a major force in national and international competition, and we were pleased to offer them our support.

Ontario's team entry at the 1993 Canada Summer games in Kamloops, B.C. captured the games championship flag and set a record point total of 271. The Canada Games are a biennial multi-sport event for provincial high-performance athletes. The team, which is coordinated by the Recreation Division, consisted of 421 members competing in 18 different sports. Ontario is scheduled to host the 2001 Canada Summer Games.

It was a busy year for the Ontario Games program, which coordinated three sets of games in the province.

Thunder Bay hosted the 1993 Ontario Games for the Physically Disabled with over 300 participants. The games realized a \$10,000 surplus, which was reinvested to increase the recreation opportunities for disabled persons in the northwest region.

Other games planned during the 1993-94 fiscal year but not being held until 1994-95 include: the Ontario Games of the Physically Disabled in Windsor, the Ontario Summer Games for developing provincial athletes between ages 14 and 22, and the Ontario Senior Games / Actifest 1994.

Volunteers are essential to the province's community recreational programs and services. In 1993-94, through the Sports Services Division of the Ontario Sport Centre, we provided financial and staff support to the delivery of four provincial leadership programs to volunteers across Ontario. More than 12,100 leaders participated in the skills program for management volunteers, fitness Ontario leadership program, national coaching certificate program and sports injury prevention and care program.

We would also like to acknowledge all of those athletes, organizers and volunteers who participated in national or international competitions held in Ontario: the World Wrestling Senior Championships, in Toronto in 1993, the Matinee Limited International Tournament in Toronto by Tennis Canada in 1993, the World Gym Challenge in 1993 and the World Short Track Speed Skating Championships in 1994.

Our Agencies

In 1993-94, the Recreation Division's seven agencies and attractions continued to enrich the lives of Ontarians.

Highlights:

- The 1995 Nordic World Ski Championships, strongly supported by the ministry, held a successful pre-world event at the Big Thunder site. The event attracted 7,000 spectators and received international media coverage.
- The St. Lawrence Parks Commission Act was revised to give the agency autonomy to set its fees and retain revenues. This greater flexibility allows the Commission to become more entrepreneurial and self-sustaining while providing recreation and tourism opportunities.

- In June 1993, the Ontario Trillium Foundation celebrated its 10th anniversary. Since its inception, the Foundation has granted and pledged approximately \$178 million to voluntary social service organizations dedicated to assist those who are disadvantaged and disabled across Ontario.

- The Ontario Lottery Corporation (OLC) continued to strive to generate new revenues to assist the province in supporting hospitals, cultural, recreation and social service projects. On May 30, 1994 the OLC successfully launched a new, exciting game, Lotto Super 7, which is projected to contribute \$38.5 million in net profits in 1994-95 and \$71.7 million in 1995-96 to the province.

Archives of Ontario

The Archives of Ontario play a key role in the province's information infrastructure. They are responsible for selecting and preserving provincial records of enduring value and ensuring they are easily accessible to the public. In 1993-94, the Archives acquired 21,325 cubic feet of archival government records, up from 6,600 cubic feet in 1992-93. Textual records from all ministries and some major photographic collections are included. Among them were almost 100,000 images from the Ministry of Transportation on the evolution of the transportation network from 1917 to 1994 and 250,000 photographs from the Ministry of Natural Resources dating back to the 1870s.

Improving Public Access

In 1993-94, improving self-directed access to our collections was a key focus for the Archives. In the reading room, there are now 37,000 microfilms of our records available to researchers on a self-serve basis. This year 157 new reels were added to the popular Vital Statistics microfilm series. Users all over Canada borrowed more than 2,000 items through the Archives microfilm interloan service provided through local public libraries.

Archives reorganized its main reading room and relocated its library which reduced congestion, addressed related health and safety issues and created a more comfortable working environment for staff and clients. Service requests showed a large increase with on-site visits up 12 per cent, researcher registrations up 14 per cent and telephone inquiries up 10 per cent.

We worked with the Ontario Genealogical Society to produce a researcher's guide to Ontario's historical Land Registry Records. Archives staff also produced major new research finding aids for the Ministry of Health and the Ministry of Education records.

The Archives continued to deal with requests under the Freedom of Information and Protection of Privacy Act relating to the investigations of provincial training schools and other public issues. The Archives received 172 formal requests in 1993-94 involving detailed review of more than 70,000 pages of text, up from 23,000 pages in the previous year.

The Archives Advisor program, conducted by the Archives Association of Ontario with funding from the Archives of Ontario, served 434 organizations throughout the province with technical advice and or site visits. Archives of Ontario served 67 organizations and individuals with preservation questions through conservation clinics and telephone advice.

Corporate Services and Organizational Planning

Our Corporate Services and Organizational Planning Division provides a wide range of administrative, financial, management and information services and advice to the Ministry of Culture, Tourism and Recreation and the Ministry of Citizenship. Our services include: human resources, audit, information technology, legal, financial management and administrative services. In addition, the division is responsible for organizational planning, budget planning and analysis, program evaluation, employment equity, French Language Services and the Niagara Falls Relocation Project for MCTR.

During the 1993-94 fiscal year, we created the Organizational Planning Branch to develop the ministry's capacity for change and to guide this process by helping staff to define the ministry's core areas of business and to implement new ways of doing business.

One of the main change projects of the ministry is the relocation of certain functions to Niagara Falls. The Relocation Project staff are guiding this process. A 1.6 hectare site at Queen Street and Ontario Avenue in downtown Niagara Falls is the future location of some of the ministry offices. The site was purchased from the City of Niagara Falls on December 31, 1992 and the purchase agreement closed March 31, 1993. Construction began in April 1994. Staff from across the ministry continue to work with the project management team to meet the needs of the staff operating from multi-locations.

Ministry of Culture, Tourism and Recreation

Statement of Expenditures for Year Ended March 31, 1994

Ministry Administration Program	
Main Office	\$3,055,652.00
Financial and Administrative Services	6,631,976.00
Human Resources	2,043,174.00
Communications	2,869,022.00
Analysis and Planning	989,304.00
Legal Services	1,233,555.00
Audit Services	1,263,795.00
Information Services	5,108,751.00
Relocation	781,210.00
Minister's Salary	45,600.00
Parliamentary Assistant's Salary	10,480.00

Total for Ministry Administration Program	\$23,032,519.00
---	-----------------

Culture, Tourism and Recreation Services Program

Policy and Information	\$26,378,325.00
Archives	4,589,655.00
Sector Support Program	324,569,499.00
Agencies:	

Huronian Historical Parks	2,667,647.00
Old Fort William	3,404,634.00
St. Lawrence Parks Commission	19,156,317.00

Total Operating for Culture, Tourism and Recreation Services Program	\$380,766,077.00
---	------------------

Total Capital for Culture, Tourism and Recreation Services Program	\$44,659,341.00
---	-----------------

Total for Culture, Tourism and Recreation Services Program	\$425,425,418.00
---	------------------

Grand Total for Ministry of Culture, Tourism and Recreation	\$449,457,937.00
--	------------------

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

Ministry of Culture, Tourism and Sport

3 1761 11468458 2

